

Phase I. Unmet Needs

- Unable to answer 75% of phone calls
- Unable to increase the Registry by 10% annually
- Unable to increase BUAP provider registry by 10%
- Limited capacity phone system
- End of life computer servers and software
- Expand consumer outreach
- Registry and call center extremely understaffed

Goals:

- **1. Workforce Development**
- 2. Excellent Call Center
- 3. Upgrade Systems

<u>Goal 1 - Workforce Development</u>

Objectives

- **1.1 Training Program** Develop a comprehensive training program to enhance HOMCare2, customer service skills, and empower employees to excel
- **1.2 Position Needs Assessment** Realign current leadership and clearly define vision
- 1.3 Expand and implement the employee step program
- **1.4 Hire 8 virtual Registry workers** Virtual employees strategically based in the community to aid PASC Registry recipients who have difficulty with the IP mode and ask for assistance with Registry services
- **1.5 Workspace Analysis Review and Upgrade** Conduct a workspace analysis to determine the need for additional space
- **1.6 Workforce and Succession Planning Program** Develop an effective succession planning program, identify current and future business needs, create a process for identifying successors, and initiate a leadership development program to ensure successors are prepared to step into new roles
- 1.7 Collaborate with DPSS to determine ways we can work together

<u>Goal 2 – Excellent Call Center</u>

Objectives

- **2.1 Redesign Call Center** Add 12 Registry call center staff with emphasis on call resolution at first point of contact
- 2.2 Further develop customer service by implementing ongoing training and "listen in" coaching program
- **2.3 Identify changes in HOMCare2** Work with RTZ to make necessary changes to HOMCare2 to meet reporting needs
- **2.4 Develop Ways to Obtain Customer Feedback** Develop and implement a mechanism to gather feedback from customers, to identify areas for improvement, and drive change. Implement a procedure to receive and disseminate response to customer feedback
- **2.5 Evaluate a Social Media Presence** Explore the utilization of social media for distribution of information and events, and recruit providers to join the Registry

Goal 3 – Systems Upgrade

Objectives

- **3.1 Internet Connection** Move to a dedicated fiber connection, install coaxial connection for failover and configure SD WAN
- **3.2** Additional Staff Training and Coaching In-person and on-demand videos covering phone features and use
- **3.3 Move Call Center to the Cloud** Implement technology that assists with our goal of answering 70% of incoming recipient calls
- 3.4 Intelligent Call Routing
- 3.5 Microsoft Upgrades
- 3.6 Replace and purchase additional desktop computers
- **3.7 PASC Brochure Refresh** to include recipient annual evaluation handout, collaborate with DPSS

FY19-20 Estimated Budget

Admin + HP

| Total Admin+HP | \$ 5,641,915 | 100% | |
|----------------|---------------------|---|--|
| County | <u>\$766,281</u> | 14% FY18-19 PA MOE from CAPA report | |
| State (SGF) | \$2,083,171 | 37% CAPA SGF calculation 8/16/2019 | |
| Federal | \$2,792,463 | 49% normal share | |

FY19-20 Estimated Budget (cont.)

NPER based on 19-20 approved budget

| | Federal | \$345,773 | 50% | normal share | |
|-----------------------|---------|------------------|-----------------------------|--------------|--|
| | State | <u>\$345,773</u> | 50% | normal share | |
| Total I | NPER | \$691,545 | 100% | no changes | |
| Grand Total Budget | | | \$ 6,333,460 | | |
| 19-20 approved budget | | | <u>\$4,126,291</u> | | |
| Difference overall | | | \$2,207,169 53% increase | | |

2018-19 State General Fund and Caseload

